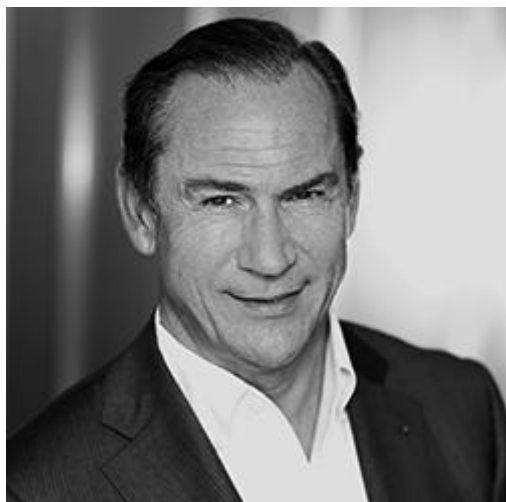


Board of Directors



Fabrice Larue, Chairman and Chief Executive Officer of Focus Entertainment

Mr. Fabrice Larue has more than 40 years of experience in the media, entertainment, brand and content industries. After serving as CEO of Radio Nostalgie, Fabrice Larue met Bernard Arnault in 1996 who appointed him Chairman of La Tribune, Investir, Radio Classique, and Fred (subsidiaries of LVMH). Fabrice Larue created an investment company in 2000, FIFL, then he acquired the CRM division of the Le Monde group ("Presse Informatique"). In 2007, he founded FLCP and bought Telfrance in 2008, the production company for the series "Plus belle la vie", and then the CAPA agency. On the strength of those acquisitions, Fabrice Larue gathered Telfrance and Capa under the Newen brand in 2010 which, further to the acquisition of 17 Juin Média, became France's leading independent audiovisual production group. He then developed the international "Newen Network" with Globomedia in Spain, Télé Media Group in Holland and Belgium, Bavaria Film in Germany and Zone 3 in Canada. In 2014, Fabrice Larue also created Newweb, a business unit that brings together companies in the digital sector, such as Les Numériques, Gamekult, CNET, or ZDNet. In 2017, Fabrice Larue continued the international development of Newen with the launch of Versailles Season 3, following the success of the first two seasons which were sold and broadcasted in 135 countries, and the acquisition of the Dutch media group Tuvalu. Fabrice Larue continues to invest in creation and content in particular through FLCP & Associés, which became in 2020, through Neology Holding, the reference shareholder of Focus Entertainment.